# PRINCE2-Exams

## Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

**NEW QUESTION 1**
- (Exam Topic 1)
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

**Answer:** A


**NEW QUESTION 2**
- (Exam Topic 1)
In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

**Answer:** C


**NEW QUESTION 3**
- (Exam Topic 1)
Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization
B. A project's purpose is to deliver one or more business products
C. A project is part of 'business as usual'
D. A project is based on an agreed Business Case

**Answer:** C


**NEW QUESTION 4**
- (Exam Topic 1)
Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

A. Create a separate Project Board to manage the supplier elements of the project
B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
C. Create user and supplier groups
D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

**Answer:** C


**NEW QUESTION 5**
- (Exam Topic 1)
Which is a typical core activity within configuration management?

A. Quality assurance
B. Risk management
C. Verification and audit
D. Progress reporting

**Answer:** C


**NEW QUESTION 6**
- (Exam Topic 1)
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

**Answer:** B


**NEW QUESTION 7**
- (Exam Topic 1)
Which is a typical core activity within configuration management?

A. Issue management
B. Quality inspection
C. Identification
D. Preparation

**Answer:** C

**NEW QUESTION 8**
- (Exam Topic 1)
What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

**Answer:** C

**NEW QUESTION 9**
- (Exam Topic 1)
Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

**Answer:** C

**NEW QUESTION 10**
- (Exam Topic 1)
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used to manage both projects and programmes

**Answer:** B

**NEW QUESTION 10**
- (Exam Topic 1)
Why is the Initiating a Project process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant resources
C. To produce the required Work Packages
D. To enable corporate or programme management to give authorization to deliver a project

**Answer:** B

**NEW QUESTION 11**
- (Exam Topic 1)
Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Ensure the technical integrity of a project
D. Develop a project's products

**Answer:** A

**NEW QUESTION 14**
- (Exam Topic 1)
Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan
B. Project Plan
C. Stage Plan
D. Team Plan

**Answer:** B

**NEW QUESTION 15**
- (Exam Topic 1)
Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description

D. Quality Management Strategy

**Answer:** A


**NEW QUESTION 20**
- (Exam Topic 2)
Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

A. Communication management approach
B. Quality management approach
C. Project plan
D. Initiation stage plan

**Answer:** C


**NEW QUESTION 24**
- (Exam Topic 2)
Which is a key decision made during the 'directing a project' process?

A. Select and appoint the project executive
B. Approve the project manager role description
C. Confirm that the benefits management approach addresses all expected benefits
D. Approve the proposed project mandate

**Answer:** B

**Explanation:**
Reference
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ


**NEW QUESTION 26**
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To create the plan to deliver the project product
B. To select and appoint the project manager
C. To design the project management team roles
D. To give authority to deliver the project product

**Answer:** B


**NEW QUESTION 29**
- (Exam Topic 2)
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

**Answer:** C


**NEW QUESTION 31**
- (Exam Topic 2)
Which principle helps to ensure that all changes to the outputs are agreed?

A. Defined roles and responsibilities
B. Focus on products
C. Learn from experience
D. Manage by exception

**Answer:** A


**NEW QUESTION 33**
- (Exam Topic 2)
Which is a minimum requirement for applying the change theme?

A. To establish a change budget to fund changes in scope
B. To appoint the project manager as part of the change authority
C. To define the project's approach to baselining products
D. To record every issue that is raised in the issue register

**Answer:** D

**Explanation:**

Reference
http://prince2.wiki/Themes#Change_Theme


**NEW QUESTION 36**
- (Exam Topic 2)
Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

A. Manage by exception
B. Learn from experience
C. Tailor to suit the project environment
D. Defined roles and responsibilities

**Answer:** D

**Explanation:**
Reference https://www.wrike.com/blog/project-management-basics-prince2-explained/


**NEW QUESTION 38**
- (Exam Topic 2)
Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. A Project Brief
B. Sufficient information to identify the prospective Executive
C. The Project Initiation Documentation
D. Authority to initiate a project

**Answer:** B


**NEW QUESTION 42**
- (Exam Topic 2)
Which is a minimum requirement for applying the plans theme?

A. The project must have at least two management stages
B. The team managers in the project must prepare team plans
C. Scope tolerance must be prioritized using MoSCoW
D. The project plan must be presented as a Gantt chart

**Answer:** B

**Explanation:**

Reference
http://prince2.wiki/Themes#Plans_Theme


**NEW QUESTION 47**
- (Exam Topic 2)
Why is it necessary to apply the 'defined roles and responsibilities' principle?

A. Because the people involved in a project should know what is expected of them
B. Because the project management team should be cross-functional
C. Because the user and supplier interests should be involved on a need-to-know basis
D. Because the project manager should represent all the stakeholders of the project

**Answer:** A


**NEW QUESTION 52**
- (Exam Topic 2)
Which statements about quality assurance and project assurance are CORRECT?
* 1. They are both independent of the project manager
* 2. They are both the responsibility of the project board
* 3. They are both independent from the project management team
* 4. They both assure that applicable standards are being used

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

**Answer:** C


**NEW QUESTION 57**
- (Exam Topic 2)
Which is a purpose of the 'controlling a stage' process?

A. To produce a team plan for the work to be assigned to a team manager
B. To select and implement actions that will resolve deviations from a plan within tolerance
C. To obtain approvals for products delivered in a work package

D. To update a project plan to incorporate the actuals from a stage plan

**Answer:** B

**Explanation:**

Reference
http://prince2.wiki/Controlling_a_Stage#Purpose

**NEW QUESTION 62**
- (Exam Topic 2)
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

**Answer:** D

**NEW QUESTION 65**
- (Exam Topic 2)
Identify the missing words in the following sentence.
The role of [ ? ] is assigned to the project manager if it is not allocated to another person.

A. change authority
B. project assurance
C. project support
D. senior user

**Answer:** C

**Explanation:**

Reference
http://prince2.wiki/Roles_and_responsibilities

**NEW QUESTION 66**
- (Exam Topic 2)
What should be considered when defining the number of management stages in a project?

A. When the team managers are available
B. When key decisions need to be made
C. When highlight reports will be submitted
D. When project support will be available

**Answer:** B

**Explanation:**
Reference https://www.prince2primer.com/prince2-management-and-technical-stages/

**NEW QUESTION 69**
- (Exam Topic 2)
Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

**Answer:** C

**NEW QUESTION 74**
- (Exam Topic 2)
Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages
D. Produce Product Status Accounts

**Answer:** B

**NEW QUESTION 75**
- (Exam Topic 2)
Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not
B. Technical stages can overlap and management stages cannot
C. Management stages deliver products and technical stages do not
D. Technical stages require resources and management stages do not

**Answer:** B

**NEW QUESTION 79**
- (Exam Topic 2)
Where should decisions regarding the tailoring of the project be recorded?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Stage plan

**Answer:** D

**NEW QUESTION 84**
- (Exam Topic 2)
Which is a minimum requirement for applying the change theme?

A. To identify whether an issue affects the continuation of the project
B. To ensure each change is managed as an exception
C. To produce a breakdown of the products to be produced
D. To tailor all changes to improve the quality of the project

**Answer:** B

**NEW QUESTION 86**
- (Exam Topic 2)
Where should a team manager look for information about the quality required for a product?

A. Project initiation documentation
B. Product description
C. Team plan
D. Quality management approach

**Answer:** B

**Explanation:**

Reference
http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

**NEW QUESTION 91**
- (Exam Topic 2)
Which document should record the agreed amount of risk budget for a project?

A. Project Brief
B. Project Plan
C. Risk Management Strategy
D. Risk Register

**Answer:** B

**NEW QUESTION 93**
- (Exam Topic 2)
Which is a minimum requirement for applying the quality theme?

A. Appraisal methods of quality control must be carried out on products
B. A record must be kept of all the quality management activities that are planned
C. The quality review technique must be used when reviewing products
D. The quality management approach must align with corporate standards

**Answer:** B

**NEW QUESTION 94**
- (Exam Topic 2)
According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed
B. When authorized by the corporate, programme management or the customer
C. Before work to start the project commences
D. When an organization produces its business plans

**Answer:**

C

**Explanation:**

Reference:
http://prince2.wiki/Continued_business_justification

**NEW QUESTION 98**
- (Exam Topic 2)
Why is a project brief produced?

A. To act as a trigger for the 'starting up a project' process
B. To record the how the project will communicate with its stakeholders
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the project board as a basis for reviewing the progress of a project

**Answer:** C

**NEW QUESTION 99**
- (Exam Topic 2)
Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

A. project cost tolerance
B. stage cost tolerance
C. Work Package cost tolerance
D. product cost tolerance

**Answer:** C

**NEW QUESTION 103**
- (Exam Topic 2)
Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

A. themes
B. principles
C. processes
D. tolerances

**Answer:** D

**NEW QUESTION 105**
- (Exam Topic 2)
Which is a benefit of applying the 'tailor to suit the project' principle?

A. Project management becomes less bureaucratic
B. The capability of leadership is strengthened
C. The project environment complexity is reduced
D. The number of outputs is reduced

**Answer:** C

**NEW QUESTION 107**
- (Exam Topic 2)
Who are considered as the stakeholders in a project?

A. Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

**Answer:** C

**NEW QUESTION 109**
- (Exam Topic 2)
Which product identifies how often stakeholders require information?

A. Communication management approach
B. Quality management approach
C. Change control approach
D. Risk management approach

**Answer:** A

**Explanation:**

Reference

http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manag

**NEW QUESTION 113**
- (Exam Topic 2)
If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be
reduced or eliminated?

A. Appointing the project board and producing the project brief
B. Planning the initiation stage and appointing the project manager
C. Producing the additional role descriptions and validating the project product description
D. Verifying the project approach and capturing previous lessons

**Answer:** A

**Explanation:**

Reference
http://prince2.wiki/Starting_Up_a_Project#Activities

**NEW QUESTION 117**
- (Exam Topic 2)
What problem may occur if projects are not aligned with corporate business strategy?

A. The control of projects may be poor
B. The outputs may be of poor quality
C. The objectives of different projects may overlap
D. The project management approaches used may differ

**Answer:** D

**NEW QUESTION 118**
- (Exam Topic 2)
According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management
team?

A. One
B. Two
C. Three
D. Six

**Answer:** C

**Explanation:**

Reference: https://p2.tech-academy.co.uk/organisation/

**NEW QUESTION 119**
- (Exam Topic 2)
Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

A. define a coding system to provide a unique identifier for the products within
B. summarize the results of the quality activities performed on
C. provide a framework to design, develop and maintain
D. define the project benefits to be achieved by each of

**Answer:** C

**NEW QUESTION 124**
- (Exam Topic 2)
What information should be recorded in the quality register?

A. Planned activities to determine whether the products are fit for purpose
B. Potential threats to the project's objectives and how they will be managed
C. Lessons that the project will capture and use during the project
D. Off-specifications that will occur during the project

**Answer:** C

**Explanation:**

Reference https://mplaza.pm/prince2-quality-register-template/

**NEW QUESTION 125**
- (Exam Topic 2)
What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

A. The senior user's responsibilities for realizing benefits

B. Statements of actual versus forecast benefits at reviews
C. The management actions needed to ensure benefits are realized
D. No specific documents related to benefits are necessary

**Answer:** A


**NEW QUESTION 129**
- (Exam Topic 2)
What may be funded from a risk budget?

A. Corrections required due to off-specifications
B. Impact analysis of requests for change
C. Implementation of a fallback plan
D. Preparation of the risk management approach

**Answer:** C

**Explanation:**

Reference
http://prince2.wiki/Risk#Risk_Budget


**NEW QUESTION 131**
- (Exam Topic 2)
How are team managers involved in tailoring PRINCE2 suit the project?

A. Team managers are accountable for the tailoring of the work packages
B. Team managers may advice on tailoring to improve the management of work packages
C. Team managers should not be involved in tailoring PRINCE2
D. Team managers should document the tailoring of the work packages

**Answer:** B


**NEW QUESTION 136**
- (Exam Topic 2)
Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality control
B. To undertake independent audits of the project throughout the project
C. To apply the recommended quality review technique
D. To define the project's approach to quality assurance

**Answer:** A


**NEW QUESTION 137**
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing product delivery' process provides a controlled link between [ ? ] and a project manager.

A. project assurance
B. the project board
C. the corporate, programme management or the customer
D. a team manager

**Answer:** D


**NEW QUESTION 139**
- (Exam Topic 2)
Which describes a characteristic of a project?

A. It maintains business as usual profitability
B. It provides a quality service to customers
C. It involves a team with different skills
D. It enables established and proven best practices

**Answer:** D

**Explanation:**
Reference https://www.projectsmart.co.uk/what-is-prince2.php


**NEW QUESTION 141**
- (Exam Topic 2)
When is the 'managing a stage boundary' process used?

A. Immediately alter the project board has authorized the previous stage
B. Immediately after the project board has authorized the next stage

C. Near the end of each stage
D. Near the end of delivery stages

**Answer:** D

**NEW QUESTION 144**
- (Exam Topic 2)
Which is an objective of the 'managing a product delivery' process?

A. To ensure the business case is regularly reviewed
B. To assess whether the stage products have been approved
C. To deliver the planned specialist products within tolerance
D. To request authorization to start the next stage

**Answer:** C

**Explanation:**
Reference
http://prince2.wiki/Managing_Product_Delivery#Objective

**NEW QUESTION 149**
- (Exam Topic 2)
Why is the 'learn from experience' principle applied to a project?

A. To enable the project team to repeat successes from previous projects
B. To enable the project team to develop a business case for the project
C. To allow the project to be divided into management stages
D. To enable the project team to use tolerances to delegate authority

**Answer:** A

**Explanation:**
Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

**NEW QUESTION 150**
- (Exam Topic 2)
Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

**Answer:** B

**Explanation:**

Reference
http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/

**NEW QUESTION 154**
- (Exam Topic 2)
Which risk response is applied on a pain/gain basis?

A. Share
B. Accept
C. Exploit
D. Enhance

**Answer:** A

**Explanation:**
Reference https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/

**NEW QUESTION 156**
- (Exam Topic 2)
Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

**Answer:** B

**NEW QUESTION 158**
- (Exam Topic 2)
Identify the missing words in the following sentence. Project assurance personnel [ ? ] the project manager.

A. are able to overturn the decisions of
B. must be accountable to
C. should support
D. report to the project board and

**Answer:** C


**NEW QUESTION 160**
- (Exam Topic 2)
How often should the 'controlling a stage' process be used during a project?

A. Once, for the whole project
B. For each delivery stage in the project
C. Whenever the project board meets
D. Twice, for initiation and for the rest of the project

**Answer:** B


**NEW QUESTION 163**
- (Exam Topic 2)
Which is a benefit of using PRINCE2?

A. It promotes consistency of project work and the ability to reuse project assets.
B. It includes techniques for critical path analysis and earned value analysis
C. It enables a project manager to be accountable for the success of a project
D. It prevents any changes once the scope of a project has been agreed

**Answer:** A


**NEW QUESTION 168**
- (Exam Topic 2)
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

**Answer:** C


**NEW QUESTION 171**
- (Exam Topic 2)
Which role is responsible for the quality of the specialist products delivered in the project?

A. Executive
B. Senior user
C. Senior supplier
D. Project assurance

**Answer:** C

**Explanation:**
 Reference
http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx


**NEW QUESTION 173**
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [ ? ] a management stage.

A. when a stage plan has been prepared for
B. at the beginning of
C. when all the delivery steps have been completed within
D. at, or close to the end of,

**Answer:** D

**Explanation:**
Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1


**NEW QUESTION 175**
- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

A. To approve the initiation stage
B. To select the project mandate
C. To define the project quality management approach
D. To appoint the project management team

**Answer:** A

**Explanation:**
 Reference
http://prince2.wiki/Starting_Up_a_Project#Purpose


**NEW QUESTION 176**
- (Exam Topic 2)
Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

**Answer:** C


**NEW QUESTION 181**
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

A. the 'starting up a project' process is completed
B. the project mandate has been approved by the project board
C. the project board has agreed the project strategies
D. corporate, programme management or the customer have authorized a project

**Answer:** A

**Explanation:**
Reference https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp


**NEW QUESTION 185**
- (Exam Topic 2)
To meet the minimum requirements for applying the progress theme, what must be considered?

A. How lessons will be learned
B. How time-driven reports will be produced
C. Which management products will be baselined
D. Who is responsible for reporting on progress

**Answer:** B

**Explanation:**
Reference
http://prince2.wiki/Themes


**NEW QUESTION 186**
- (Exam Topic 2)
Which are reasons for a benefits management approach?
* 1. To state how improvements will be measured
* 2. To confirm that the benefits are realized
* 3. To estimate the costs of improvement
* 4. To define the reason for delivering the improvement

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

**Answer:** AB


**NEW QUESTION 188**
- (Exam Topic 2)
Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

**Answer:** B

**Explanation:**
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

**NEW QUESTION 192**
- (Exam Topic 2)
Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end
B. Review how well the project performed against the Project Initiation Documentation used to authorize it
C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
D. Ensure that key project information is archived and made secure

**Answer:** B

**NEW QUESTION 193**
- (Exam Topic 2)
As a minimum requirement for applying the risk theme, what must specifically be assessed?

A. Whether a risk may cause the project to exceed its cost tolerance
B. Whether a risk may affect the project-level quality tolerances
C. Whether a risk may impact the underlying technical assumptions
D. Whether a risk may alter the project's business justification

**Answer:** D

**NEW QUESTION 196**
- (Exam Topic 2)
What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place
B. the project board can delegate management of the project to team managers
C. The project can be authorized by the project manager on a stage by stage basis
D. The project brief can be updated towards the end of each stage

**Answer:** A

**NEW QUESTION 200**
- (Exam Topic 2)
Identify the missing word in the following sentence.
A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

A. benefits
B. dis-benefits
C. issues
D. risks

**Answer:** A

**Explanation:**
A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.
Reference
http://p2.tech-academy.co.uk

**NEW QUESTION 205**
- (Exam Topic 2)
Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Only corporate or programme management
B. Only the Project Board
C. Only the Project Manager
D. All levels of management

**Answer:** D

**NEW QUESTION 206**
- (Exam Topic 2)
What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

A. A description of the risk management procedure
B. An explanation of the company's risk appetite
C. The names of the assigned actionees for each risk
D. Estimations of the likelihood and impact of risks

**Answer:** A

**Explanation:**
Reference https://www.prince2primer.com/prince2-2017-risk-theme-changes/

**NEW QUESTION 210**
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To produce a stage plan for each stage of a multi-stage project
B. To enable the project board to decide whether it is worthwhile to initiate a project
C. To provide a fixed point at which acceptance for the project product is confirmed
D. To enable an organization to understand the work needed to deliver the project's products

**Answer:** B

**Explanation:**
Reference
http://prince2.wiki/Initiating_a_Project#Objective

**NEW QUESTION 212**
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To decide if it is worthwhile to initiate a project
B. To decide on the project approach
C. To establish solid foundations for a project
D. To identify the number of work packages required

**Answer:** C

**Explanation:**
 Reference
http://prince2.wiki/Initiating_a_Project#Objective

**NEW QUESTION 214**
- (Exam Topic 2)
What is the minimum number of management stages required by PRINCE2?

A. Two stages: to initiate and to deliver the project
B. One stage: to cover the whole project
C. Three stages: to initiate, to deliver and to close the project
D. Four stages: to start, to initiate, to deliver and to close the project

**Answer:** A

**NEW QUESTION 216**
- (Exam Topic 2)
Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Quality management approach
B. Communication management approach
C. Change control approach
D. Benefits management approach

**Answer:** A

**NEW QUESTION 219**
- (Exam Topic 2)
What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record
B. Quality Register
C. Highlight Report
D. Checkpoint Report

**Answer:** D

**NEW QUESTION 224**
- (Exam Topic 2)
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

**Answer:** C

**NEW QUESTION 227**
- (Exam Topic 2)
Which is a factor when deciding the duration of a management stage?

A. The work packages to be delivered
B. The level of risk in the project
C. The cost of the stage
D. The number of products to be produced in the project

**Answer:** B

**Explanation:**
Reference https://www.prince2primer.com/the-design-of-prince2-management-stages/

**NEW QUESTION 232**
- (Exam Topic 2)
What is an advantage of applying the 'manage by stages' principle?

A. The PRINCE2 method can be used for any type of project
B. The project delivers benefits that are aligned with strategic objectives
C. The project has decision points so that it does not run on in an uncontrolled manner
D. Tolerances can be defined for delegated authority

**Answer:** C

**NEW QUESTION 233**
- (Exam Topic 2)
Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification
B. Defined roles and responsibilities
C. Manage by exception
D. Manage by stages

**Answer:** C

**Explanation:**

Reference
http://prince2.wiki/Manage_by_exception

**NEW QUESTION 236**
- (Exam Topic 2)
Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group
B. Project Board
C. Project Assurance
D. Executive

**Answer:** A

**NEW QUESTION 241**
- (Exam Topic 2)
Which statement about the length of management stages in a project is CORRECT?

A. A higher level of major risk will require a stage to be longer
B. Stage length is influenced by project board availability
C. A higher level of major risk will require a stage to be shorter
D. Use of management stages represents a time driven control

**Answer:** C

**NEW QUESTION 244**
- (Exam Topic 2)
Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities
B. Learn from experience
C. Manage by exception
D. Focus on products

**Answer:** B

**Explanation:**
Reference https://www.prince2primer.com/academy/uncategorized/

**NEW QUESTION 248**
- (Exam Topic 2)
According to PRINCE2, why might there be more than one business case for a project?

A. There may be more than one management stage in the project
B. The project may be in a commercial environment with a number of suppliers
C. There may be more than one work package being delivered in the project
D. The project may be in a programme environment

**Answer:** B

**Explanation:**
Reference https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/

**NEW QUESTION 251**
- (Exam Topic 2)
Which is part of quality control?

A. Undertake quality reviews
B. Write Product Descriptions
C. Provide assurance that the project is being conducted properly
D. Document the customer's quality expectations

**Answer:** A

**NEW QUESTION 255**
- (Exam Topic 2)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

**Answer:** B

**NEW QUESTION 256**
- (Exam Topic 2)
Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the Project Manager and the Team Manager(s)

**Answer:** A

**NEW QUESTION 257**
- (Exam Topic 2)
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

**NEW QUESTION 258**
- (Exam Topic 2)
In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

A. Directing a project
B. Managing product delivery
C. Managing a stage boundary
D. Initiating a project

**Answer:** B

**Explanation:**
Reference https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/

**NEW QUESTION 260**
- (Exam Topic 2)
Which is a minimum requirement for applying the risk theme?

A. Threats must be assessed for their impact on the viability of the project
B. A single role that is responsible for all risks must be defined
C. The PRINCE2 risk management procedure must be followed
D. Team managers must maintain their own risk registers

**Answer:** A

**Explanation:**
Reference https://www.prince2primer.com/prince2-2017-risk-theme-changes/

**NEW QUESTION 264**
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To ensure the project has a sound basis before asking the project board to authorize the project
B. To authorize the stage plan for the next management stage of the project
C. To establish a contract between the project management team and the commissioning organization
D. To ensure that prerequisites are in place before starting the project

**Answer:** A

**NEW QUESTION 266**
- (Exam Topic 2)
Identify the missing word in the following sentence.
[ ? ] is the measurable decline resulting from a negative outcome.

A. An exception
B. A dis-benefit
C. An off-specification
D. A risk

**Answer:** B

**NEW QUESTION 268**
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