



## **PRINCE2-Exams**

### **Exam Questions PRINCE2-Foundation**

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Topic 1)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer: D**

#### NEW QUESTION 2

- (Topic 1)

Identify the missing words in the following sentence. During the Initiating a Project process the [?] before a project is authorized.

- A. minimum necessary is done to decide if a project is worthwhile
- B. aim is to establish sound foundations to achieve a successful project
- C. Project Brief is assembled and approved
- D. project approach appropriate for delivering a project is selected

**Answer: B**

#### NEW QUESTION 3

- (Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

**Answer: B**

#### NEW QUESTION 4

- (Topic 1)

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Product Description
- C. Team Plan
- D. Quality Management Strategy

**Answer: B**

#### NEW QUESTION 5

- (Topic 1)

Upon what environment is PRINCE2 based?

- A. Operational
- B. Configuration
- C. Programme
- D. Customer/supplier

**Answer: D**

#### NEW QUESTION 6

- (Topic 1)

Which of the following statements about lines of authority and reporting are true?

- A. Mastered
- B. Not Mastered

**Answer: A**

#### NEW QUESTION 7

- (Topic 1)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

**Answer: C**

#### NEW QUESTION 8

- (Topic 1)

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

**Answer: C**

#### NEW QUESTION 9

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer: B**

#### NEW QUESTION 10

Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: D**

#### NEW QUESTION 10

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer: C**

#### NEW QUESTION 12

- (Topic 1)

If an informal issue is defined as a problem or concern, where should it first be recorded?

- A. Issue Register
- B. Risk Register
- C. Daily Log
- D. Exception Report

**Answer: C**

#### NEW QUESTION 14

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

**Answer: A**

#### NEW QUESTION 15

- (Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer:**

D

**NEW QUESTION 16**

- (Topic 1)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer: A**

**NEW QUESTION 18**

- (Topic 1)

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
- B. As work on each product within the Work Package begins
- C. Once all products have been developed and approved
- D. When the Stage Plan is authorized by the Project Board

**Answer: A**

**NEW QUESTION 21**

- (Topic 1)

Which describes the 'Implement' step within the recommended risk management procedure?

- A. Project Support will allocate the risk budget to fund the selected risk responses
- B. The risk owner will decide the best response to control the risk
- C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
- D. The Project Manager will formulate the Risk Management Strategy

**Answer: C**

**NEW QUESTION 23**

- (Topic 1)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer: D**

**NEW QUESTION 25**

- (Topic 1)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

**Answer: C**

**NEW QUESTION 30**

- (Topic 1)

Who is the key project decision-maker in the project management team?

- A. Corporate management
- B. Executive
- C. Change Authority
- D. Project Manager

**Answer: B**

**NEW QUESTION 34**

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

**Answer:** C

**NEW QUESTION 37**

- (Topic 1)

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable a comparison of the original objectives of a project against what was actually achieved
- C. Enable premature closure if the Project Board request that a project should no longer continue
- D. Provide a fixed point at which acceptance for the project product is confirmed

**Answer:** A

**NEW QUESTION 38**

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

**Answer:** D

**NEW QUESTION 42**

- (Topic 1)

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

**Answer:** B

**NEW QUESTION 46**

- (Topic 1)

Which is a purpose of quality planning?

- A. Define the structure of the project management team
- B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- C. Document approval records for those project products that have met their quality criteria
- D. Produce the Project Plan with resource and schedule information

**Answer:** B

**NEW QUESTION 48**

- (Topic 1)

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

**Answer:** D

**NEW QUESTION 49**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

**Answer:** D

**NEW QUESTION 51**

- (Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders

D. Incurs cost

**Answer: B**

**NEW QUESTION 52**

- (Topic 1)

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

**Answer: C**

**NEW QUESTION 57**

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C**

**NEW QUESTION 58**

- (Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer: D**

**NEW QUESTION 59**

- (Topic 1)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

**Answer: B**

**NEW QUESTION 64**

- (Topic 1)

Which of the following statements about stakeholders are true?

- A. Mastered
- B. Not Mastered

**Answer: A**

**NEW QUESTION 65**

- (Topic 1)

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Progress
- B. Plans
- C. Organization
- D. Business Case

**Answer: C**

**NEW QUESTION 70**

- (Topic 1)

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy

- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

**Answer:** A

#### NEW QUESTION 72

- (Topic 1)

Which is a purpose of the Project Product Description?

- A. Define the key responsibilities for delivering product quality
- B. Provide information about the state of products
- C. Define the quality anticipated by the customer
- D. Provide product cost input to the Business Case

**Answer:** C

#### NEW QUESTION 76

- (Topic 1)

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

**Answer:** C

#### NEW QUESTION 77

- (Topic 1)

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

**Answer:** B

#### NEW QUESTION 80

The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.

- A. Mastered
- B. Not Mastered

**Answer:** A

#### NEW QUESTION 85

- (Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- A. Mastered
- B. Not Mastered

**Answer:** A

#### NEW QUESTION 90

- (Topic 1)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

**Answer:** B

#### NEW QUESTION 94

- (Topic 1)

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

**Answer: C**

**NEW QUESTION 98**

- (Topic 1)

Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. costs
- B. risks
- C. benefits
- D. issues

**Answer: C**

**NEW QUESTION 100**

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

**Answer: C**

**NEW QUESTION 105**

- (Topic 1)

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Principles
- B. Processes
- C. Tailoring PRINCE2 to the project environment
- D. Themes

**Answer: A**

**NEW QUESTION 107**

- (Topic 1)

Which is part of the PRINCE2 definition of a project?

- A. An undertaking that consists of at least two management stages
- B. A description of what must be delivered in order to gain acceptance
- C. The total of a plan's products
- D. A temporary organization that is created for the purpose of delivering business products

**Answer: D**

**NEW QUESTION 109**

- (Topic 1)

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

**Answer: B**

**NEW QUESTION 114**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer: D**

**NEW QUESTION 117**

- (Topic 1)

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans

- C. Progress
- D. Quality

**Answer: C**

**NEW QUESTION 120**

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer: B**

**NEW QUESTION 121**

- (Topic 2)

Which is an objective of the Controlling a Stage process?

- A. Prepare a Stage Plan for the next stage
- B. Obtain approvals for completed products
- C. Prevent scope creep' by monitoring products for uncontrolled change
- D. Make arrangements to address all open issues and risks, with follow-on action recommendations

**Answer: C**

**NEW QUESTION 122**

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programme management
- B. Executive
- C. Senior User(s)
- D. Project Manager

**Answer: C**

**NEW QUESTION 123**

- (Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

**Answer: D**

**NEW QUESTION 126**

- (Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer: D**

**NEW QUESTION 131**

- (Topic 2)

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

**Answer: C**

**NEW QUESTION 133**

- (Topic 2)

Which of the following take place before the initiation of a project?

- A. Mastered
- B. Not Mastered

**Answer:** A

**NEW QUESTION 135**

Appoint the Executive

- A. Mastered
- B. Not Mastered

**Answer:** A

**NEW QUESTION 137**

- (Topic 2)

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the ProjectManager and the Team Manager(s)

**Answer:** A

**NEW QUESTION 139**

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. ManagingProduct Delivery

**Answer:** D

**NEW QUESTION 140**

- (Topic 2)

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient authority to perform the role
- C. Having insufficient time to perform the role
- D. The need to involve key stakeholders on the project management team

**Answer:** C

**NEW QUESTION 142**

- (Topic 2)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

**Answer:** B

**NEW QUESTION 144**

- (Topic 2)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

**Answer:** B

**NEW QUESTION 146**

- (Topic 2)

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package

D. Project Brief

**Answer: B**

**NEW QUESTION 147**

- (Topic 2)

Which theme defines the accountability for realization of the project's benefits?

- A. Plans
- B. Progress
- C. Organization
- D. Quality

**Answer: C**

**NEW QUESTION 149**

- (Topic 2)

Which is a responsibility of a Team Manager?

- A. Producing Highlight Reports for the Project Manager
- B. Reviewing the status of the stage
- C. Setting WorkPackage tolerances
- D. Ensuring delivery of products in the Managing Product Delivery process

**Answer: D**

**NEW QUESTION 153**

- (Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer: B**

**NEW QUESTION 158**

- (Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer: D**

**NEW QUESTION 161**

- (Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

**Answer: C**

**NEW QUESTION 164**

- (Topic 2)

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

**Answer: B**

**NEW QUESTION 165**

- (Topic 2)

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [ ? ] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

**Answer: D**

**NEW QUESTION 168**

- (Topic 2)

What product forms the contract' between the Project Board and the Project Manager?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Plan

**Answer: B**

**NEW QUESTION 172**

- (Topic 2)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 173**

- (Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

**Answer: D**

**NEW QUESTION 177**

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer: A**

**NEW QUESTION 182**

- (Topic 2)

Where should the names of those who are to approve a product be recorded?

- A. Product Status Account
- B. Product Description
- C. Configuration Item Record
- D. Checkpoint Report

**Answer: B**

**NEW QUESTION 187**

- (Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer: C**

**NEW QUESTION 188**

- (Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer: C**

#### NEW QUESTION 190

- (Topic 2)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer: C**

#### NEW QUESTION 191

- (Topic 2)

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Product Status Account
- C. Business Case
- D. Project Plan

**Answer: C**

#### NEW QUESTION 194

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

**Answer: A**

#### NEW QUESTION 199

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

**Answer: C**

#### NEW QUESTION 200

- (Topic 2)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer: A**

#### NEW QUESTION 202

- (Topic 2)

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT

**Answer: A**

#### NEW QUESTION 206

- (Topic 2)

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [ ? ] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

**Answer: C**

#### NEW QUESTION 208

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer: B**

#### NEW QUESTION 213

- (Topic 2)

What is a purpose of a Benefits Review Plan?

- A. Provide information regarding unfinished work to the group which will support the project's products in their operational life
- B. Give a detailed analysis of only those benefits that were realized before the project closed
- C. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits
- D. Provide details of the time and effort needed to carry out the planned benefits reviews

**Answer: D**

#### NEW QUESTION 215

- (Topic 2)

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

**Answer: D**

#### NEW QUESTION 220

- (Topic 2)

If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

- A. Corporate management
- B. Project Board
- C. Project Assurance
- D. Project Manager

**Answer: D**

#### NEW QUESTION 222

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

**Answer: A**

#### NEW QUESTION 225

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

**Answer:** A

**NEW QUESTION 226**

- (Topic 2)

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

**Answer:** B

**NEW QUESTION 231**

- (Topic 2)

Which is NOT confirmed during the Initiating a Project process?

- A. How the management and specialist products of the project should be baselined
- B. How the method will be tailored for the size and complexity of the project
- C. Whether the expected benefits have been achieved
- D. Who will make decisions on any changes during the project

**Answer:** C

**NEW QUESTION 236**

- (Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

**Answer:** C

**NEW QUESTION 237**

- (Topic 2)

Which is a PRINCE2 time-driven control?

- A. End Stage Report
- B. Project Brief
- C. Project Initiation Documentation
- D. Checkpoint Report

**Answer:** D

**NEW QUESTION 239**

- (Topic 2)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual'
- D. A project is based on an agreed Business Case

**Answer:** C

**NEW QUESTION 241**

- (Topic 2)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer:** B

**NEW QUESTION 246**

- (Topic 2)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage

D. The project closure notification is reviewed and approved

**Answer:** B

**NEW QUESTION 249**

- (Topic 2)

Identify the missing words in the following sentence.

The Team Manager should check the [ ? ] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

**Answer:** D

**NEW QUESTION 251**

- (Topic 3)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer:** A

**NEW QUESTION 252**

- (Topic 3)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer:** A

**NEW QUESTION 253**

- (Topic 3)

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It provides sufficient information for the Project Board to review the success of the current stage
- B. It is used to create an Exception Plan if requested by the Project Board
- C. It provides a fixed point at which acceptance of the project product is confirmed
- D. It is executed at, or close to, the end of each management stage, except the final one

**Answer:** C

**NEW QUESTION 255**

- (Topic 3)

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

**Answer:** D

**NEW QUESTION 256**

Used to provide a foundation for the Initiating a Project process

- A. Mastered
- B. Not Mastered

**Answer:** A

**NEW QUESTION 260**

Used by the Project Board to make an assessment of a project's progress

- A. Mastered
- B. Not Mastered

**Answer:** A

**NEW QUESTION 265**

Used as the basis of the Project Initiation Documentation

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

**Answer: B**

**NEW QUESTION 267**

Risk assessment

- A. Mastered
- B. Not Mastered

**Answer: A**

**NEW QUESTION 268**

- (Topic 3)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

**Answer: B**

**NEW QUESTION 271**

- (Topic 3)

Which is a purpose of an Issue Report?

- A. Provide the status of all issues in a Work Package
- B. Document an issue that needs to be handled formally
- C. Provide the status of all the issues in a stage
- D. Notify the Project Manager of all new issues in a Work Package

**Answer: B**

**NEW QUESTION 275**

- (Topic 3)

What do customer's quality expectations identify?

- A. Standards that must be used in order to meet the level of quality needed
- B. Skills required to develop the project product
- C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
- D. Reviewer names for each product

**Answer: A**

**NEW QUESTION 277**

- (Topic 3)

Identify the missing words in the following sentence.

At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer: B**

**NEW QUESTION 280**

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

**Answer: A**

#### NEW QUESTION 285

- (Topic 3)

Which product is used by the Project Manager to authorize work?

- A. Team Plan
- B. Stage Plan
- C. Work Package
- D. Product Description

**Answer: C**

#### NEW QUESTION 288

- (Topic 3)

Identify the missing words in the following sentence.

The [ ? ] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Corporate or programme management
- B. Project Board
- C. Team Managers
- D. Project Support

**Answer: B**

#### NEW QUESTION 290

- (Topic 3)

What is described as an organization's unique attitude towards risk taking?

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

**Answer: A**

#### NEW QUESTION 294

- (Topic 3)

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

**Answer: C**

#### NEW QUESTION 297

- (Topic 3)

Which of the following describes a use of a Configuration Item Record?

- A. To record how changes to a product will be controlled
- B. To provide information on the approval procedure for the Work Package
- C. To record the history of a product
- D. To pass responsibility for the delivery of a product to a Team Manager

**Answer: C**

#### NEW QUESTION 298

- (Topic 3)

Which is performed as part of the recommended risk management procedure?

- A. Allocation of a budget to investigate issues facing the project
- B. Review of risk management practices to ensure that they are performed effectively
- C. Sending of information about risks to the project to project stakeholders
- D. Resolution of conflicts between the project and the programme board

**Answer: C**

#### NEW QUESTION 303

- (Topic 3)

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Product Description
- B. Work Package
- C. Project Initiation Documentation
- D. Stage Plan

**Answer:**

B

**NEW QUESTION 306**

- (Topic 3)

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

**Answer: D**

**NEW QUESTION 308**

- (Topic 4)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

**Answer: A**

**NEW QUESTION 313**

- (Topic 4)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer: D**

**NEW QUESTION 316**

- (Topic 4)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer: B**

**NEW QUESTION 320**

- (Topic 4)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer: D**

**NEW QUESTION 324**

- (Topic 4)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer: B**

**NEW QUESTION 327**

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit

D. Progress reporting

**Answer: C**

**NEW QUESTION 331**

- (Topic 4)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- A. Mastered
- B. Not Mastered

**Answer: A**

**NEW QUESTION 332**

Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.

- A. Mastered
- B. Not Mastered

**Answer: A**

**NEW QUESTION 333**

Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: D**

**NEW QUESTION 337**

- (Topic 4)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer: D**

**NEW QUESTION 342**

- (Topic 4)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer: A**

**NEW QUESTION 343**

- (Topic 4)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

**Answer: B**

**NEW QUESTION 345**

- (Topic 4)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer: B**

#### NEW QUESTION 346

- (Topic 4)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

**Answer: C**

#### NEW QUESTION 349

- (Topic 4)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer: B**

#### NEW QUESTION 351

- (Topic 4)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer: B**

#### NEW QUESTION 353

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

**Answer: A**

#### NEW QUESTION 358

- (Topic 4)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer: C**

#### NEW QUESTION 361

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

**Answer: B**

#### NEW QUESTION 363

- (Topic 4)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer: C**

**NEW QUESTION 364**

- (Topic 4)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

**Answer: B**

**NEW QUESTION 368**

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer: B**

**NEW QUESTION 372**

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