



## **PRINCE2-Exams**

### **Exam Questions PRINCE2-Foundation**

PRINCE2 Foundation exam

#### NEW QUESTION 1

- (Topic 1)

Which is a purpose of a Product Description?

- A. Provide the cost tolerance available for individual products
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Document the level of quality required of a product

**Answer: D**

#### NEW QUESTION 2

- (Topic 1)

What process is used by the Project Board to respond to an Exception Report?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer: D**

#### NEW QUESTION 3

- (Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer: C**

#### NEW QUESTION 4

- (Topic 1)

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

**Answer: C**

#### NEW QUESTION 5

- (Topic 1)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: D**

#### NEW QUESTION 6

- (Topic 1)

Which may be funded from a risk budget?

- A. Corrections due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the Risk Management Strategy

**Answer: C**

#### NEW QUESTION 7

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points

- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer: C**

#### NEW QUESTION 8

- (Topic 1)

If an informal issue is defined as a problem or concern, where should it first be recorded?

- A. Issue Register
- B. Risk Register
- C. Daily Log
- D. Exception Report

**Answer: C**

#### NEW QUESTION 9

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

**Answer: A**

#### NEW QUESTION 10

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

**Answer: C**

#### NEW QUESTION 10

- (Topic 1)

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

**Answer: A**

#### NEW QUESTION 11

- (Topic 1)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer: D**

#### NEW QUESTION 13

- (Topic 1)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

**Answer: A**

#### NEW QUESTION 17

- (Topic 1)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer: C**

#### NEW QUESTION 22

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

**Answer: B**

#### NEW QUESTION 27

- (Topic 1)

Which statement describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

**Answer: D**

#### NEW QUESTION 30

- (Topic 1)

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

**Answer: B**

#### NEW QUESTION 35

- (Topic 1)

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

**Answer: D**

#### NEW QUESTION 38

- (Topic 1)

Which role is responsible for the management of a risk assigned to it?

- A. ProjectSupport
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

**Answer: B**

#### NEW QUESTION 39

- (Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer: B**

#### NEW QUESTION 40

- (Topic 1)

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

**Answer: C**

#### NEW QUESTION 41

- (Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer: D**

#### NEW QUESTION 45

- (Topic 1)

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project benefit is only realized after the project has closed
- D. A project outcome is the result of the change derived from using the project's outputs

**Answer: C**

#### NEW QUESTION 49

- (Topic 1)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer: D**

#### NEW QUESTION 51

- (Topic 1)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

**Answer: C**

#### NEW QUESTION 52

- (Topic 1)

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives
- C. Identify the roles to be involved in risk management activities
- D. Identify uncertainties that may impact on the delivery of the project objectives

**Answer: D**

#### NEW QUESTION 55

- (Topic 1)

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

**Answer: C**

#### NEW QUESTION 57

- (Topic 1)

Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. costs
- B. risks
- C. benefits
- D. issues

**Answer: C**

#### NEW QUESTION 61

- (Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

**Answer: A**

#### NEW QUESTION 63

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

**Answer: C**

#### NEW QUESTION 68

- (Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer: A**

#### NEW QUESTION 71

- (Topic 1)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

**Answer: B**

#### NEW QUESTION 74

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer: C**

#### NEW QUESTION 75

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

**NEW QUESTION 79**

- (Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

**Answer:** C

**NEW QUESTION 84**

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer:** B

**NEW QUESTION 85**

- (Topic 2)

Which of the following take place before the initiation of a project?

1. Appoint the Executive
2. Capture requirements
3. Develop the Project Brief
4. Develop the detailed Business Case

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

**Answer:** A

**NEW QUESTION 86**

- (Topic 2)

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package
- D. Project Brief

**Answer:** B

**NEW QUESTION 88**

- (Topic 2)

Which theme defines the accountability for realization of the project's benefits?

- A. Plans
- B. Progress
- C. Organization
- D. Quality

**Answer:** C

**NEW QUESTION 91**

- (Topic 2)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

**NEW QUESTION 93**

- (Topic 2)

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

**Answer: C**

**NEW QUESTION 98**

- (Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

**Answer: C**

**NEW QUESTION 102**

- (Topic 2)

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [ ? ] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

**Answer: D**

**NEW QUESTION 103**

- (Topic 2)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer: A**

**NEW QUESTION 104**

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer: A**

**NEW QUESTION 105**

- (Topic 2)

Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

**Answer: C**

**NEW QUESTION 109**

- (Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

**Answer: A**

**NEW QUESTION 114**

- (Topic 2)

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

**Answer: C**

#### NEW QUESTION 118

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

**Answer: C**

#### NEW QUESTION 120

- (Topic 2)

Which is a purpose of a Lessons Report?

- A. Improve the project management method for future projects
- B. Detail open issues and risks that need to be managed after the project has closed
- C. Compare the actual performance of the final stage against its plan
- D. Provide a summary of the benefits realized during the project

**Answer: A**

#### NEW QUESTION 125

- (Topic 2)

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

**Answer: B**

#### NEW QUESTION 127

- (Topic 2)

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [ ? ] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. all types of programmes
- D. business as usual

**Answer: A**

#### NEW QUESTION 131

- (Topic 2)

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

**Answer: D**

#### NEW QUESTION 135

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [ ? ] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

**Answer: C**

**NEW QUESTION 136**

- (Topic 2)

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

**Answer: C**

**NEW QUESTION 137**

- (Topic 2)

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

**Answer: B**

**NEW QUESTION 141**

- (Topic 2)

Which is NOT confirmed during the Initiating a Project process?

- A. How the management and specialist products of the project should be baselined
- B. How the method will be tailored for the size and complexity of the project
- C. Whether the expected benefits have been achieved
- D. Who will make decisions on any changes during the project

**Answer: C**

**NEW QUESTION 146**

- (Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer: C**

**NEW QUESTION 151**

- (Topic 2)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

**Answer: B**

**NEW QUESTION 154**

- (Topic 2)

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. change budget
- B. cost tolerance
- C. risk budget
- D. scope tolerance

**Answer: A**

**NEW QUESTION 159**

- (Topic 2)

Which is a purpose of an End Stage Report?

- A. Summarize progress to enable the Project Board to decide what action to take next
- B. Summarize how the project performed against the version of the Project Initiation Documentation used to authorize it
- C. Provide the detailed analysis of a deviation and offer options for the way to proceed

D. Provide a plan for the next stage of the project

**Answer:** A

**NEW QUESTION 160**

- (Topic 2)

Identify the missing words in the following sentence.

The Team Manager should check the [ ? ] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

**Answer:** D

**NEW QUESTION 164**

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

**NEW QUESTION 167**

- (Topic 3)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**NEW QUESTION 172**

- (Topic 3)

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer:** C

**NEW QUESTION 173**

- (Topic 3)

Which is a purpose of an Issue Report?

- A. Provide the status of all issues in a Work Package
- B. Document an issue that needs to be handled formally
- C. Provide the status of all the issues in a stage
- D. Notify the Project Manager of all new issues in a Work Package

**Answer:** B

**NEW QUESTION 176**

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

**Answer:** A

**NEW QUESTION 178**

- (Topic 3)

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

**Answer: C**

**NEW QUESTION 182**

- (Topic 3)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project InitiationDocumentation
- B. Prepare the plans for the subsequentstages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

**Answer: C**

**NEW QUESTION 183**

- (Topic 4)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continuedbusiness justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

**Answer: A**

**NEW QUESTION 185**

- (Topic 4)

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

**Answer: D**

**NEW QUESTION 188**

- (Topic 4)

Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

**Answer: C**

**NEW QUESTION 193**

- (Topic 4)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer: D**

**NEW QUESTION 198**

- (Topic 4)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer: B**

**NEW QUESTION 202**

- (Topic 4)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer: B**

#### NEW QUESTION 205

- (Topic 4)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer: B**

#### NEW QUESTION 207

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Quality inspection
- D. Preparation

**Answer: C**

#### NEW QUESTION 209

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

#### NEW QUESTION 214

- (Topic 4)

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

**Answer: C**

#### NEW QUESTION 217

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer: C**

#### NEW QUESTION 219

- (Topic 4)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

**Answer: A**

**NEW QUESTION 222**

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

**Answer: A**

**NEW QUESTION 223**

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer: B**

**NEW QUESTION 227**

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