Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1
- (Topic 1)
Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products
B. Define reporting frequency
C. Record the quality checks completed for the End Stage Report
D. Document the level of quality required of a product

Answer: D

NEW QUESTION 2
- (Topic 1)
Which of the following statements about lines of authority and reporting are true?
1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 3
- (Topic 1)
Which is a task of product-based planning?

A. Design the plan
B. Create the product flow diagram
C. Analyze the risks
D. Prepare the schedule

Answer: B

NEW QUESTION 4
- (Topic 1)
Which of the following statements about customer's quality expectations and acceptance criteria are true?
1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 5
- (Topic 1)
Which is shown in a product breakdown structure?

A. Management stages, major products and control points
B. In which order the products should be created
C. The major products that are to be developed in a plan
D. What resources are required to develop the products

Answer: C

NEW QUESTION 6
- (Topic 1)
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Answer: C

NEW QUESTION 7
- (Topic 1)
Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan
B. End Stage Report
C. Lessons Report
D. Exception Plan

Answer: A

NEW QUESTION 8
- (Topic 1)
Which is an objective of the quality review technique?

A. To identify a product's quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 9
- (Topic 1)
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Answer: C

NEW QUESTION 10
- (Topic 1)
Which statement describes the responsibilities of a risk actionee?

A. Identifying risks to the project that might occur in their department
B. Owning and authorizing the use of the risk budget to fund risk responses
C. Managing, monitoring and controlling of all aspects of an assigned risk
D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 10
- (Topic 1)
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of qualityexpected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Answer: B

NEW QUESTION 11
- (Topic 1)
Which is a purpose of a Project Product Description?

A. Form part of the Work Package for the project product
B. Provide the initial project budget to be refined in the Business Case
C. Document the project mandate and gain approval for the project from the Project Board
D. Define the quality required of the project's product

Answer: D

NEW QUESTION 15
- (Topic 1)
Which of the following is NOT part of quality planning?

A. Define quality responsibilities
B. Gain acceptance of the project product
C. Agree acceptance criteria
D. Set quality tolerances

Answer: B

NEW QUESTION 19
- (Topic 1)

Which is a purpose of the Business Case theme?

A. Identify which role is responsible for producing the Business Case
B. Identify the project'soutputs
C. Establish the controls to manage changes that may impact the project benefits
D. Establish a viable investment proposition

Answer: D

NEW QUESTION 23
- (Topic 1)
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Answer: D

NEW QUESTION 28
- (Topic 1)
Which of the following statements about the Project Initiation Documentation are true?
1. The Project Initiation Documentation is used to ensure that a sound basis exists exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 31
- (Topic 1)
If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

A. Senior User
B. Executive
C. Corporate/programme management
D. Senior Supplier

Answer: C

NEW QUESTION 32
- (Topic 1)
Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Answer: A

NEW QUESTION 35
- (Topic 1)
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for theWork Package

Answer: C

NEW QUESTION 36
- (Topic 1)
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

NEW QUESTION 37
- (Topic 1)
When considering risks, which describes an opportunity in a project?

A. An uncertain event that couldhave a negative impact on objectives
B. An uncertain event that could have a favourable impact on objectives
C. An event that has occurred resulting in a negative impact on objectives
D. An event that has occurred resulting in a favourable impact on objectives

Answer: B

NEW QUESTION 39
- (Topic 2)
Which is a valid statement about the Project Support role?

A. Can be performed by the Project Manager
B. Is an optional role for a PRINCE2 project
C. Produces Checkpoint Reports for the Project Manager
D. Can be combined with the Project Assurance role

Answer: A

NEW QUESTION 40
- (Topic 2)
Which process is used by a Team Manager to coordinate work on one or more of the project's products?

A. Initiating a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. ManagingProduct Delivery

Answer: D

NEW QUESTION 45
- (Topic 2)
Which is NOT a requirement of a Stage Plan?

A. Produced to an appropriate level of detail to enable day-to-day control
B. Produced near to the end of the previous management stage
C. Approved and signed-off by Project Assurance
D. Approved at the end of a management stage

Answer: C

NEW QUESTION 49
- (Topic 2)
Which theme defines the accountability for realization of the project's benefits?

A. Plans
B. Progress
C. Organization
D. Quality

Answer: C

NEW QUESTION 54
- (Topic 2)
Which is NOT a purpose of a Benefits Review Plan?

A. Define the periodover which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm anybenefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 58
- (Topic 2)
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Answer:

A

NEW QUESTION 62
- (Topic 2)
Which document should record the agreed amount of risk budget for a project?

A. Project Brief
B. Project Plan
C. Risk Management Strategy
D. Risk Register

Answer: B

NEW QUESTION 67
- (Topic 2)
Which is NOT a recommended quality review team role?

A. Administrator
B. Chair
C. Producer
D. Reviewer

Answer: C

NEW QUESTION 71
- (Topic 2)
Identify the missing words in the following sentence.
When planning the next stage, the Project Manager needs to review and, if necessary,
update the [?] with regard to external resources or suppliers.

A. Configuration Item Records
B. Business Case
C. Project Brief
D. project management team and/or role descriptions

Answer: D

NEW QUESTION 74
- (Topic 2)
Which is a typical core activity within configuration management?

A. Assessment
B. Communication
C. Quality control
D. Status accounting

Answer: D

NEW QUESTION 77
- (Topic 2)
Which of the following is NOT part of quality control?

A. Maintaining the documentation that records the approval of products
B. Checking that the project's direction and management are adequate for the nature of the project
C. Obtainingacceptance of the project product from relevant stakeholders
D. Implementing the relevant quality methods and responsibilities

Answer: B

NEW QUESTION 82
- (Topic 2)
Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity
B. Thederivation or sources of a potential risk to the project
C. The achievement of a milestone on the Project Plan
D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

NEW QUESTION 84
- (Topic 2)
Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

A. Change
B. Plans

C. Progress
D. Risk

Answer: C

NEW QUESTION 89
- (Topic 2)
Where should the names of those who are to approve a product be recorded?

A. Product Status Account
B. Product Description
C. Configuration Item Record
D. Checkpoint Report

Answer: B

NEW QUESTION 93
- (Topic 2)
What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

Answer: C

NEW QUESTION 95
- (Topic 2)
Identify the missing word(s) in the following sentence.
Following initiation, the Controlling a Stage process is used to manage and control each [?
] of a project.

A. technical stage
B. benefit
C. management stage
D. Team Plan

Answer: C

NEW QUESTION 97
- (Topic 2)
Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Answer: B

NEW QUESTION 101
- (Topic 2)
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

NEW QUESTION 105
- (Topic 2)
Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

A. Quality Management Strategy
B. Risk Management Strategy
C. Communication Management Strategy
D. Configuration Management Strategy

Answer: B

NEW QUESTION 110
- (Topic 2)

Which role does NOT set tolerances?

A. Corporate or programme management
B. Project Board
C. Change Authority
D. Project Manager

Answer: C

NEW QUESTION 114
- (Topic 2)
Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities
B. Learn from experience
C. Manage by exception
D. Focus on products

Answer: B

NEW QUESTION 118
- (Topic 2)
Which describes a risk effect?

A. The uncertainty expressed as a negative or favourable occurrence
B. The issue which is affecting the project and has resulted in a risk
C. The impact(s) on the project objectives should the threat or opportunity occur
D. The change in the statusof a risk in response to actions taken to control it

Answer: C

NEW QUESTION 122
- (Topic 2)
Which risk response type is a recommended response to both an opportunity and a threat?

A. Avoid
B. Reduce
C. Share
D. Reject

Answer: C

NEW QUESTION 126
- (Topic 2)
Which is NOT undertaken during the Initiating a Project process?

A. Review why the project is needed
B. Identify if the project is sufficiently aligned with corporate objectives
C. Show how the outcome is to be achieved
D. Appoint an Executive and Project Manager

Answer: D

NEW QUESTION 128
- (Topic 2)
Which is a purpose of a Configuration Management Strategy?

A. Provide a record of each configuration item and any important relationships between them
B. Define how theproducts and their versions will be identified
C. Define whether a project will use a risk budget
D. Identify who will set up the Quality Register

Answer: B

NEW QUESTION 131
- (Topic 3)
Which is a Benefits Review Plan used to assess?

A. How the project's products have performed when in operational use
B. The effectiveness of the project strategies
C. The progress of the projectagainst its plans
D. The suitability of the project management team structure and membership

Answer: A

NEW QUESTION 136

- (Topic 3)
What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Answer: C

NEW QUESTION 137
- (Topic 3)
Which of the following are true statements about a Project Brief?
1. Used to provide a foundation for the Initiating a Project process
2. Created in the Starting up a Project process
3. Used by the Project Board to make an assessment of a project's progress
4. Used as the basis of the Project Initiation Documentation

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: B

NEW QUESTION 139
- (Topic 3)
Identify the missing words in the following sentence.
At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

A. Highlight Report
B. Product Status Account
C. Checkpoint Report
D. Work Package

Answer: C

NEW QUESTION 141
- (Topic 3)
Which does the Executive need to ensure is in place before the project is initiated?

A. All Work Packages are authorized
B. An understanding of how the project will contribute to corporate objectives
C. The Project Plan has been approved
D. The Project Initiation Documentation is complete

Answer: B

NEW QUESTION 143
- (Topic 4)
Which is a true statement about PRINCE2 event-driven controls

A. Event-driven controls take place at predefined periodicintervals
B. Event-driven controls are produced at the frequency defined in a Work Package
C. Event-driven controls are used for decision making
D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 148
- (Topic 4)
Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end
B. Review how well the project performed against the Project Initiation Documentation used to authorize it
C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
D. Ensure that key project information is archived and made secure

Answer: B

NEW QUESTION 150
- (Topic 4)
Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages

D. Produce Product Status Accounts

Answer: B

NEW QUESTION 153
- (Topic 4)
What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record
B. Quality Register
C. Highlight Report
D. Checkpoint Report

Answer: D

NEW QUESTION 154
- (Topic 4)
Which process is triggered towards the end of the final stage when all the assigned work has been completed?

A. Managing a Stage Boundary
B. Managing Product Delivery
C. Closing a Project
D. Controlling a Stage

Answer: C

NEW QUESTION 155
- (Topic 4)
Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

A. Benefits
B. Quality
C. Risk
D. Scope

Answer: B

NEW QUESTION 158
- (Topic 4)
Which of the following statements about customer's quality expectations and acceptance criteria are true?
1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 160
- (Topic 4)
Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

A. Principles
B. Themes
C. Processes
D. Techniques

Answer: A

NEW QUESTION 162
- (Topic 4)
Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture
B. Examine
C. Propose
D. Decide

Answer: C

NEW QUESTION 166

- (Topic 4)
Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

A. Those with a financial interest in the project
B. Those who will manage the project on a day-to-day basis
C. Those who will specify the desired outputs of the project
D. Those who will create the project's outputs

Answer: B

NEW QUESTION 167
- (Topic 4)
Which is NOT considered when defining risk tolerance?

A. A Project Board's attitude towards risk taking
B. The allocated risk budget
C. An organization's risk appetite
D. The amount of risk a Project Board considers acceptable

Answer: B

NEW QUESTION 171
- (Topic 4)
From whom does a Team Manager obtain approval for a completed product?

A. Project Manager
B. Project Support
C. The authoritydefined in the Product Description
D. Senior Supplier

Answer: C

NEW QUESTION 173
- (Topic 4)
Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 177
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